

Appendix 2: Governance Handbook - version control history

Issue Number	Changes to the Governance Handbook	Date of Board Approval
Issue 1	All documents in the Governance Handbook v1-0	1 July 2022
Issue 2	<p>As for Issue 1 but with the following changes:</p> <p>Executive Committee Terms of Reference updated to v1.1 which shows a change in quoracy to allow nominated deputies.</p>	27 September 2022
Issue 3	<p>As for Issue 2 but with the following changes:</p> <p>Amendment to Scheme of Reservation & Delegation updated to v1-1 to include arrangements for the approval of individual funding requests in accordance with the ICB policy (approved retrospectively from 1/7/2022) and arrangements for the approval of Value Based Commissioning Policy.</p> <p>Approval of Healthier and Fairer Advisory Group (sub-committee) Terms of Reference.</p>	29 November 2022
Issue 4	<p>As for Issue 3 but with the following material changes:</p> <p><u>Scheme of Reservation & Delegation updated to v2-0 as follows:</u></p> <p>Audit Committee to recommend changes to the Scheme of Reservation and Delegation to Board for approval instead of the Chief Executive.</p> <p>Audit Committee to recommend changes to the SFIs, Financial Delegations and Financial Limits to the Board for approval, instead of the Finance, Performance & Investment Committee.</p> <p>Clarification of approval limits as approved by Board on 29 November 2022.</p> <p>Deleted the determination of governance arrangements at Place, as all committees or sub committees must be approved by Board.</p> <p>Control of the staff establishment (tier 1- tier 3) added.</p> <p>Approve the appointment of internal auditors, changed from Board to Audit Committee.</p> <p>Approval of standard operating procedures (SOPs) changed from Executive Committee to the relevant executive director for than function.</p> <p>Footnote 1 replaced by table 1 which provides updated guidance.</p> <p>Individual Funding Request Panels (sub-committee) as approved by Board in September 22) and Healthier and Fairer Advisory Group (sub-committee) as approved by Board in November 2022) added to list of sub committees at Appendix 1; and</p>	31 January 2023

Issue Number	Changes to the Governance Handbook	Date of Board Approval
	<p>Job title of the Executive Director of Place Based Delivery, changed to Executive Area Director.</p> <hr/> <p><u>Material amendments to the Standing Financial Instructions, January 2023 v2-0 (based on Version 1.3 template published by NHS England):</u></p> <p>Paragraph 4.1.4, bullet point removed as this is effectively covered in the following two bullet points.</p> <p>Paragraph 10.1.4 (losses and special payments) updated to reflect latest guidance.</p> <hr/> <p><u>Key amendments to the Financial Delegations, (now version 2-0):</u></p> <p>Paragraph 1.1 and 1.2 have been updated to allow an ICB Director of Finance to approve capital schemes of up to £250,000, consistent with delegated revenue expenditure limits.</p> <p>Paragraph 2.1 has been added to clarify the limits above which competitive quotations are required and relevant procurement thresholds. This is in line with the current agreed position, the addition is simply to make the position clearer in the document.</p> <p>Paragraph 2.6 – previously the signing of contracts was reserved to Executive Directors which was impractical and out of sync with delegated financial limits. The proposed amendment will allow other individuals to sign contracts in line with delegated limits and allow other ICB Directors to sign contracts up to £1m that have been appropriately approved.</p> <p>Paragraph 6.1 – previously the engagement of solicitors was reserved to Executive Directors. The proposed amendment confirms this will now be approved in accordance with the legal services Standing Operating Procedure to be maintained by the Executive Director of Corporate Governance, Communications, and Involvement, and in line with delegated financial limits.</p> <p>Paragraph 13 has been added to confirm arrangements for approval of any non-audit services from the external auditors, including compliance with relevant National Audit Office guidance.</p> <p>Job title of the Executive Director of Place Based Delivery, changed to Executive Area Director where referenced.</p> <hr/> <p><u>Amendments to the Financial Limits (updated to v2-0) as follows:</u></p> <p>Delegated limits for admin budgets such that expenditure up to £4,999,999 would be approved by Executive Committee rather than Finance, Performance and Investment Committee.</p> <p>Job title of the Executive Director of Place Based Delivery, changed to Executive Area Director.</p> <hr/> <p><u>Executive Committee version Terms of Reference now v2-0</u></p>	

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	<p>Job titles of some members changed to reflect their new titles. (Membership remains unchanged).</p> <p>Removed reference to approving standard operating procedures which is now delegated to the relevant executive director.</p> <p>Added to responsibilities of committee: Develop and implementation of Primary Care Strategy</p> <hr/> <p><u>Quality & Safety Committee Terms of Reference now version 2-0</u> Job title of Executive Director of Strategy and System Oversight changed to Chief of Strategy and Operations. (Membership remains unchanged).</p> <p>Vice chair deleted from this statement: The Committee will be chaired by an Independent Non-Executive Member of the Board. The Chair cannot also be the Audit Committee Chair or Vice Chair.</p> <hr/> <p><u>Finance, Performance & Investment Committee Terms of Reference now version 2-0</u></p> <p>The following updates to the committee terms of reference have been made:</p> <ul style="list-style-type: none"> • Combine Part 1 and 2 of the meeting agenda and the Chair will manage any conflicts of interest in the normal way. • Appropriate amendments to the membership • Removal of "To recommend SFIs and financial delegations and limits to the Board for approval" as this is the remit of the Audit Committee • Removal of "To develop a finance staff development strategy to ensure excellence by attracting and retaining the best finance talent" as this responsibility is not one for an individual committee but for the organisation. • Following approval of ICBP006 Commercial sponsorship and joint working with the pharmaceutical industry Policy, inclusion of 'Ratification of pooled budget arrangements relating to commercial sponsorship and joint working with the pharmaceutical industry'. <hr/> <p><u>Audit Committee Terms of Reference now version 2-0</u></p> <p>Added to the following to the remit of the Audit Committee:</p> <ul style="list-style-type: none"> • To recommend SFIs, financial delegations* and limits to the Board for approval. *The financial delegations include approval of Non-Audit Services (previously this was the responsibility of the Finance, Performance and Investment Committee) • To recommend the Scheme of Reservation & Delegation to the Board for approval (previously this was the responsibility of the Chief Executive). 	

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	<ul style="list-style-type: none"> • Approving the appointment of Internal Auditors, retrospectively from 1 July 2022. <p>Amended reference to the NHS Standards for Commissioners, Fraud, Bribery and Corruption to Government Functional Standard 013 Counter Fraud: NHSCFA requirements.</p> <p><u>Governance Structure, now v2-0:</u></p> <p>Appendix 1 includes the following approved sub committees:</p> <ul style="list-style-type: none"> • Healthier and Fairer Advisory Group (sub-committee) • Individual Funding Requests Panel North (sub-committee) • Individual Funding Requests Panel South (sub-committee) <p>Updated list of eligible providers of primary medical services v2-0 (supplied by NHSE 26/10/2022)</p>	
Issue 5	<p>As for issue 4 but with the following changes:</p> <p><u>Scheme of Reservation & Delegation updated to v3-0 as follows:</u></p> <ul style="list-style-type: none"> • Revised delegation to parent committees to approve their sub-committee terms of reference. • ICB Statutory duties copied from Constitution for completeness. • Added delegations relating to primary care services. • Appendix 1 - updated list of Committees, Sub Committees and Joint Committees • Appendix 2 - Primary Care Services Appendix 2 replaced to include Pharmacy, Optometry and Dentistry • Appendix 3 - Delegation Summaries added to the SORD. • Appendix 4 - Remuneration Guidance added to the SORD. <p><u>Functions and Decisions Map (Appendix 2)</u></p> <p>Minor updates to ensure consistency with the SORD.</p> <p><u>Executive Committee Terms of Reference</u></p> <p>The following has been added to the responsibilities of the committee: Commissioning services for veterans and families, who form part of the NENC registered populations.</p> <p><u>Place Governance Arrangements</u></p> <p>Approval to establish ICB place sub committees and approve their terms of reference V1-0.</p>	28 March 2023

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	<p><u>North East & North Cumbria Integrated Care Partnership (ICP) and Area ICPs</u></p> <p>Approve the North East and North Cumbria Integrated Care Partnership (ICP) terms of reference V1-0.</p> <p><u>Establishment of the following Sub Committees and Approval of their terms of reference:</u></p> <ul style="list-style-type: none"> • Medicines • Quality and Safety Area x 4 • Safeguarding • NENC Antimicrobial Resistance (AMR) and Healthcare Associated Infection (HCAI) • Pharmaceutical Services Regulatory [Sub] Committee • Primary Care Strategy & Delivery • IFR Panel x 2 	
Issue 6	<p>As for issue 5 but with the following changes:</p> <p><u>Material Changes to the Scheme of Reservation and Delegation (SORD) updated to v4-0 as follows</u></p> <ul style="list-style-type: none"> • Page 10 - Parent Committees approve the establishment of subcommittees and their terms of reference (not Board) • Page 13 – inclusion of the ICB's serious violence duties through the Police, Crime, Sentencing and Courts (PCSC) Act 2022. The ICB is a 'specified authority' and responsible for delivering the Duty. • Page 19 – inserted the requirement for the Board to approve the capital plan for the ICB and partner NHS Foundation Trusts across the ICS • Pages 20 and 21 – approval of the ICB's non-programme budgets and approval of variations to non-programme costs – changed to Executive Committee recommending this to Board for approval (previously allocated to Finance, Performance, and Investment Committee) • Page 38 - Appendix 1 - updated list of committees, Subcommittees and Joint committees • Page 40 – Appendix 2 - minor amends to wording: changing 'Primary Medical Services' to 'Primary Care Services' relating to delegations of primary care services. <p><u>Quality and Safety Committee Terms of Reference</u></p> <p>Main changes are changes to the membership of the Committee and also clarifying the Committee's responsibility for public and patient involvement.</p> <p><u>Finance, Performance and Investment Committee</u></p>	30 May 2023

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	<p>Minor amends have been made to the Finance, Performance and Investment Committee to reflect the Committee's responsibility to "review and prioritise any relevant investment proposals in line with the ICB Investment Business Case policy."</p> <p><u>Mental Health, Learning Disabilities and Autism sub-committee</u></p> <p>Subject to approval, the Mental Health and Learning Disabilities and Autism (MHLDA) sub-committee is a sub-committee of the Executive Committee and is responsible for providing leadership and direction in relation to the delivery and commissioning of all NHS mental health and learning disability services across the life course, including young people, adults and older adults across North East and North Cumbria.</p>	
Issue 7	<p>As for issue 6 but with the following changes:</p> <p><u>Material Changes to the Scheme of Reservation and Delegation (SORD) - Appendix 1 updated to v5-0 as follows</u></p> <p>Page 33 - Human Resources Policies – Remove (Approves) from reserved section to ICB Board to Executive Committee (Approves) in the "Delegated to Committee or Sub-Committee" section.</p> <p><u>Primary Care Services</u> Incorporated the delegation of approvals relating to all primary care functions as detailed below.</p> <ul style="list-style-type: none"> • Page 39 – Appendix 2 – "Primary Care Services: Allocation of Roles and responsibilities in the ICB" – removal of the four paragraphs of wording for Accountability, delegations, decision making and Senior Responsible Officer (SRO) • Page 42 – Appendix 2c (3)- minor amendments to wording: "Primary Care Services – Dentistry". Inclusion of additional text to reference number 5 • Page 43 – Appendix 2c (5) – "Pharmaceutical Services – Delegation to the Pharmaceutical Services regulations [Sub] Committee - PRSC – inclusion of additional wording to reference numbers: 1, 2, 4 and 6 in relation to delegations. • Page 46 - Appendix 2e – "Primary Care Dental Services - Decisions Delegation to an ICB Primary Care Officer or Manager" added. • Page 47 - Appendix 2f – "Primary Care Pharmaceutical Services – Decision Delegated to and ICB Primary Care Officer or Manager" added. • Page 48 - Appendix 2g – "Primary Care Optometry Services – Decisions Delegation to an ICN Primary Care Officer or Manager" added. <p><u>Financial Limits – Increase in Financial Delegation Limits for Care Packages</u></p> <p>An increase to the financial delegation limit of agenda for change band 8D Deputy Directors of Nursing/Commissioning Managers responsible for</p>	25 July 2023

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	<p>approving all age continuing healthcare packages. The delegated limit is to be increased from £75,000 to £150,000 to allow continuity of care for patients.</p> <p>This will be reviewed after a period of three months from the date of approval - version 3-0.</p> <p><u>Executive Committee Terms of Reference</u></p> <p>The terms of reference for Executive Committee have been updated to reflect a change in job title for a member of the Committee. - version 4.0</p> <p><u>Remuneration Committee Terms of Reference</u></p> <p>The membership of the Committee has been updated to reflect the change in responsibilities within the executive team for responsibility of the workforce function. In addition, two additional regular attendees have been added to provide specialist human resources and governance expertise to the Committee.</p> <p>An additional amendment has also been made to reflect the Committee's responsibility to 'oversee the arrangements regarding performance to include succession planning for the executive team, diversity of the executive and performance of the individual executives and team' - version – 2-0</p> <p><u>NENC ICB Committee Structure</u></p> <p>The Committee structure has been updated to include the approved additional subcommittees of the Executive Committee and Quality and Safety Committee (version 4.0) as follows:</p> <ul style="list-style-type: none"> • Human Resources (HR and Organisational Development (OD) Steering Group • Mental Health, Learning Disabilities and Autism • Contracts Group • Place subcommittees x 12 • ICB 2.0 Programme Group • All Ages Continuing Care Strategic Transformation Group • Patient Voice Subcommittee 	
Issue 8	<p><u>As for issue 7 with the following changes:</u></p> <p><u>Changes to the Scheme of Reservation and Delegation (SORD) - updated to v6-0 as follows</u></p> <p>Individual Funding Requests (IFR), page 16 - clarification within the supporting notes section concerning requests that fall within the scope of the policy and the financial considerations of decisions.</p> <p><u>Quality & Safety Terms of Reference</u></p>	26 March 2024

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	<p>The annual review of the terms of reference for Quality and Safety Committee are updated to reflect formatting and material changes to be consistent with the 5 ICB Committees.</p> <p>(Revised version 4-0) - <u>Changes to:</u> Authority/Membership/Attendance/Quoracy/Accountability and Reporting.</p> <p><u>Remuneration Committee Terms of Reference</u> The annual review of the terms of reference for Remuneration Committee are updated to reflect formatting and material changes to be consistent with the 5 ICB Committees'</p> <p>(Revised version 3-0) - <u>Changes to:</u> Constitution/Membership/Attendance/Quoracy/COI/ Accountability and Reporting.</p> <p><u>Finance, Performance and Investment Committee</u> The annual review of the terms of reference for Finance, Performance and Investment Committee are updated to reflect formatting and material changes to be consistent with the 5 ICB Committees.</p> <p>(Revised version 4-0) – <u>Changes to:</u> Purpose/Membership/Attendance/Quoracy/Responsibilities/Accountability and Reporting.</p> <p><u>Executive Committee Terms of Reference</u> The annual review of the terms of reference for Executive Committee are updated to reflect formatting and material changes to be consistent with the 5 ICB Committees.</p> <p>(Revised version 5-0) – <u>Changes to:</u> Constitution/Membership/Attendance/Quoracy</p> <p><u>Audit Committee Terms of Reference</u> The annual review of the terms of reference for Audit Committee are updated to reflect formatting and material changes to be consistent with the 5 ICB Committees.</p> <p>(Revised version 3-0) – <u>Changes to:</u> Constitution/Authority/Purpose/Attendance/ Accountability and Reporting.</p> <p><u>Review and update of all subcommittee terms of reference</u></p> <p>An annual review of all subcommittee terms of reference has taken place with all subcommittee terms of reference presented to the relevant Committee for approval. The terms of reference will now be added to the Governance Handbook.</p> <p>The following subcommittee terms of reference were reviewed and approved by their parent committee:</p> <p>Executive Committee subcommittees:</p> <ul style="list-style-type: none"> • County Durham Place Subcommittee • Darlington Place Subcommittee • Gateshead Place Subcommittee 	

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	<ul style="list-style-type: none"> • Hartlepool Place Subcommittee • Newcastle Place Subcommittee • North Cumbria Subcommittee • North Tyneside Place Subcommittee • Northumberland Place Subcommittee • South Tees Place Subcommittee • South Tyneside Place Subcommittee • Stockton Place Subcommittee • Sunderland Place Subcommittee • Healthier and Fairer Advisory Group (Subcommittee) • Medicines Subcommittee • Primary Care Strategy and Delivery Subcommittee • Individual Funding Requests (IFR) Panel • Mental Health, Learning Disabilities and Autism Subcommittee • People & Organisational Development Subcommittee (NEW) <p>Quality and Safety Committee subcommittees:</p> <ul style="list-style-type: none"> • North Cumbria Area Quality and Safety Subcommittee • North Area Quality and Safety Subcommittee • Central Area Quality and Safety Subcommittee • Tees Valley Area Quality and Safety Subcommittee • Safeguarding Subcommittee • NENC Antimicrobial Resistance (AMR) and Healthcare Associated Infection (HCAI) Subcommittee • Special Education Needs and Disability (SEND) Assurance Subcommittee (NEW) • Clinical effectiveness subcommittee (NEW) <p><u>ICB Committee Structure – Version 5-0</u></p> <p>Changes to reflect additional subcommittees agreed at Executive Committee and Quality and Safety Committee – as described above.</p>	
Issue 9	<p><u>As for issue 8 with the following changes:</u></p> <p><u>ICB Standing Financial Instructions</u> (Revised version 3-0) <u>Changes to:</u> Reflect the Executive Director of Finance title to: Chief Finance Officer</p> <p><u>ICB Committee Structure</u> (Revised version 6-0) <u>Changes to:</u> Reflect additional subcommittees and subgroups agreed at Executive Committee:</p> <ul style="list-style-type: none"> • Long Term Conditions Subgroup • Performance Oversight Group • Contracting Subcommittee • Clinical Effectiveness and Governance Subcommittee <p><u>Pharmaceutical Services Regulatory Subcommittee</u></p>	28 January 2025

Issue Number	Changes to the Governance Handbook	Date of Board Approval
	<p>(Revised version 2-0) <u>Changes to:</u> Template – now using version 3 of Terms of Reference template Composition and Quoracy - Changes to the reduction of membership, clarification of voting and not voting members, quoracy. Procedures – Changes to decision making to align with the NHS (Pharmaceutical and Local Pharmaceutical Services) Regulations 2013, Clause 52.</p> <p><u>People and OD Subcommittee Terms of Reference</u> (Revised version 2-0) <u>Changes to:</u> Reflect requirements within 5.1 Composition and Quoracy. Changes to the reduction of membership the request of the Executive Committee.</p> <p><u>Clinical Effectiveness and Governance Subcommittee Terms of Reference</u> (Revised version 2-0) <u>Changes to:</u> The terms of reference for Clinical Effectiveness Subcommittee are updated to reflect formatting and material changes to be consistent with the 5 ICB Committees. Title / Establishment / Purpose / Responsibilities / Authority / Accountability / Membership</p> <p><u>Contracting Subcommittee Terms of Reference</u> (version 1-0) A new addition of the terms of reference for Contracting Subcommittee are included in the Governance Handbook issue 9.</p> <p>Appendix 1 – <u>(New Addition)</u> Definition of Board Specialist Lead Roles has been included as an appendix within the governance handbook.</p> <p><u>Material Changes – Board Approval</u></p> <p><u>ICB Financial Delegation</u> (Revised version 3-0) <u>Changes to:</u> Reflect the Executive Director of Finance title to: Chief Finance Officer and Contracts/Tenders amendments to include Provider Selection Regime (PSR) on pages 3: (2.1) & page 4: – (2.4).</p> <p>Changes to the "Grants" page 12 of 15 (ref 15) responsibility and delegation arrangements.</p> <p><u>ICB Financial Limits</u> (Revised version 4-0) <u>Changes to:</u> Page 3 All-Age Continuing Care (AACC) packages to the delegated limits and authoriser. Amendment to narrative on page 4 to the limits and relevant staff approving the specific packages of care.</p>	
Issue 10	<p>As for issue 9 with the following changes:</p> <p><u>Material Changes – Board Approval</u></p> <p><u>ICB Scheme of Delegation and Reservation</u></p>	25 March 2025

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	<p>(Version 7-0) <u>Changes to:</u> Page 23 reflecting the delegation agreement of Specialised Commissioning from NHS England.</p> <p><u>ICB Financial Delegation</u> (Version 3-1) <u>Changes to:</u> Reflecting the transfer of responsibilities currently with Finance, Performance and Investment Committee (FPIC) to Executive Committee. Ref 8.1 – approval of any losses and special payments between £50,000 to £300,000 Ref 10.2 – approval of any budget virements over £1,000,000</p> <p><u>ICB Financial Limits</u> (Version 4-1) <u>Changes to:</u> Reflect that the relevant ICB officers within the Specialised Commissioning Subcommittee will be able to make decisions up to a £5m limit. Removal of appendix 1 included in version 3-0 of the Financial Limits, outlining specific delegated limits applying to staff in North of England Commissioning Support (NECS). No longer relevant following the agreed transfer of relevant staff and services from NECS to the ICB.</p> <p><u>Specialised Commissioning Subcommittee Terms of Reference</u> (Version 1-0) A new addition of Specialised Commissioning Subcommittee Terms of Reference.</p> <p><u>Minor Changes – To Note</u></p> <p><u>NENC Committee Structure (Version 7-0)</u></p> <p>The Committee structure has been updated to reflect the following:</p> <p>The approved additional subcommittees and subgroups of the Executive Committee, Finance Performance and Investment Committee and Quality and Safety Committee as follows:</p> <ul style="list-style-type: none"> • Specialised Commissioning Subcommittee • Business Case Review Group • Winter Planning and Oversight Group • Digital and Infrastructure Group • Strategic Transition Steering Group • Improvement Steering Group • Children and Young People's Health and Wellbeing Strategic Oversight Group <p>The removal of the following:</p> <ul style="list-style-type: none"> • Performance Oversight Group 	

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	<p>The changes to the Area Quality and Safety Subcommittees. The following replace the previous North, North Cumbria, Central and Tees Valley Area Quality and Safety Subcommittees.</p> <ul style="list-style-type: none"> • North Area Quality and Safety Subcommittee • South Area Quality and Safety Subcommittee <p>The changes to the Individual Funding Request Panel Subcommittee. The following replaces the Individual Funding Request Panel (North) and Individual Funding Request Panel (South).</p> <ul style="list-style-type: none"> • Individual Funding Request Panel <p>The changes to the Area Integrated Care Partnership (ICP) structure. The following replace the previous separate Central, and North Area ICPs.</p> <ul style="list-style-type: none"> • North and Central Area Integrated Care Partnership <p><u>North Area Quality and Safety Subcommittee Terms of Reference</u> (Version 3-0) A new version of the North Area Quality and Safety Subcommittee Terms of Reference was approved at Quality and Safety Committee November 2024. Document 19.1, included in Issue 10 replaces the previous North Area and North Cumbria Area Quality and Safety Subcommittee Terms of Reference (documents 19.1 and 19.2).</p> <p><u>South Area Quality and Safety Subcommittee Terms of Reference</u> (Version 2-0) A new version of the South Area Quality and Safety Subcommittee Terms of Reference was approved at Quality and Safety Committee, November 2024. Document 19.2 included in Issue 10 replaces the previous Central Area and Tees Valley Area Quality and Safety Subcommittees Terms of Reference (documents 19.3 and 19.4)</p> <p><u>Safeguarding Health Executive Subcommittee Terms of Reference</u> (Version 2-0) A new version of the Safeguarding Health Executive Subcommittee was approved at Quality and Safety Committee, March 2025.</p> <p><u>Primary Care Subcommittee Terms of Reference</u> (Version 3-0) A new version of the Primary Care Subcommittee Terms of Reference was approved at Executive Committee, February 2025, reflecting the name change of "Primary Care Strategy and Delivery Subcommittee" to "Primary Care Subcommittee".</p>	
Issue 10	<p><u>As for Issue 10 with the following addition:</u></p> <p><u>Transition Committee Terms of Reference</u> (Version 1-0) A new addition of the Terms of Reference for Transition Committee, a new Committee of the Board.</p>	29 May 2025

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Issue 10	<p><u>As for Issue 10 with the following amendment:</u></p> <p><u>List of eligible Primary Care Service Providers</u> (Version 3-0) An updated list of eligible Primary Care Service Providers to reflect the current details of GP practices across North East North Cumbria. The new version was confirmed 02 July 2025.</p>	N/A
Issue 11	<p><u>As for Issue 10 with the following amendments:</u></p> <p><u>Scheme of Reservation and Delegation</u> (Version 8-0) Row included in the Human Resources section of the Scheme of Reservation and Delegation to clarify that the decision to "<i>Determine the arrangements for termination payments and any special payments to staff following the scrutiny of their proper calculation and taking account of such national guidance as appropriate</i>" is delegated to the Remuneration Committee.</p> <p><u>Remuneration Committee Terms of Reference</u> (Version 4-0) Minor amendments have been made to the membership and quoracy, as well as updating the relevant job titles.</p>	25 Nov 2025
Issue 12	<p>Following the national announcement of the expectation that ICBs will reduce their running costs during 2025/26 and transition their operating models to focus on strategic commissioning, the ICB established a Strategic Commissioning Transition Programme to manage this programme of work.</p> <p>Through this work programme, a new operating model and governance framework has been developed and as such the Governance Handbook updated to reflect these changes.</p> <p><u>Material changes requiring Board approval:</u></p> <ul style="list-style-type: none"> • DOC 1 – Scheme of Reservation and Delegation - The amendments to the SoRD reflect the realignment of delegations attributed to the former governance framework and align these delegations to the new committee structure which has been reviewed previously by the Board. • DOC 2 - Standing Financial Instructions - The SFIs are based on the standard NHS England template which has not been changed since 2023 but small changes to remove references to system finance. <p><u>The below new Terms of Reference are included in Issue 12:</u></p> <ul style="list-style-type: none"> • DOC 3 - Quality and Safety Committee Terms of Reference • DOC 5 - ICB Leadership Committee Terms of Reference 	16 April 2026

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	<ul style="list-style-type: none"> • DOC 6 - Strategic Commissioning Assurance Committee Terms of Reference • DOC 12 – Neighbourhood Health subcommittee Terms of Reference • DOC 13 – Integrated Mental Health and Complex Care subcommittee Terms of Reference • DOC 14 – Acute subcommittee Terms of Reference • DOC 16 - Safe and Effective Care Group Terms of Reference • DOC 17 – Value Based Clinical Commissioning Subgroup Terms of Reference • DOC 22 - Patient Engagement Assurance Group Terms of Reference <p><u>Minor updates to be noted to the following documents:</u></p> <ul style="list-style-type: none"> • DOC 4 - Remuneration Committee Terms of Reference • DOC 7 - Audit Committee Terms of Reference • DOC 15 – Specialised Commissioning subcommittee Terms of Reference • DOC 18 - Pharmaceutical Services Regulations subgroup Terms of Reference • DOC 19 - SEND assurance subgroup Terms of Reference • DOC 20 - Safeguarding assurance subgroup Terms of Reference • DOC 21 - Antimicrobial and Healthcare Associated Infection assurance subgroup Terms of Reference • DOC 25 – Committee Structure 	