

REPORT CLASSIFICATION	✓	CATEGORY OF PAPER	✓
Official	✓	Proposes specific action	✓
Official: Sensitive Commercial		Provides assurance	
Official: Sensitive Personal		For information only	

BOARD 26 SEPTEMBER 2023				
Report Title:	Joint Forward Plan			

This report provides the ICB Board with a copy of the proposed Joint Forward Plan for approval.

Key points

ICBs and their partner NHS Trusts have a new duty to prepare a joint forward plan, covering a five-year period, before the start of the financial year. For this first year, NHS England specified that the date for publishing the joint forward plan was 30 June 2023. The North East and North Cumbria partially met this requirement by publishing a draft joint forward plan for feedback in the first week in July.

The formal responsibility for developing the five-year joint forward plan lies with the ICB and its partner NHS Trusts. However, it should be used to develop a shared plan to deliver the integrated care strategy and joint local health and wellbeing strategies. The joint forward plan should be supported by the whole system, including local authorities and voluntary, community and social enterprise sector partners.

The plan is required to describe how the ICB and its partner NHS Trusts:

- Intend to arrange and/or provide NHS services to meet their population's physical and mental health needs.
- Will deliver the NHS long term plan and universal NHS commitments.
- Will address the ICS four core purposes and meet the ICB legal requirements.

The enclosed joint forward plan provides an explanation and summary of the detailed action plans developed by clinical networks, integrated care system workstreams and place-based arrangements. Those action plans have been developed through partnership-based engagement.

During July – August, stakeholders were encouraged to provide feedback on the draft plan and associated action plans. The final plan includes a summary of the feedback received.

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ICBs and their partner NHS Trusts will be required to publish an annual update of the joint forward plan, beginning in March 2024. The attached document includes some of the areas identified for strengthening/inclusion in the March 2024 refresh.

Once approved, the joint forward plan will be published on the ICB website. The ICB communication and involvement team will then produce a summary and easy read version of the plan to be published on the ICB website.

Risks and issues

The joint forward plan outlines a wide range of actions for the ICB and the wider NHS. A broad set of risks and issues are associated with those actions. Each of the key commitments in the joint forward plan will need to be reviewed for appropriate inclusion in the ICB risk register if applicable.

Assurances

Each of the action plans underpinning the joint forward plan include a risk and issues section, capturing the key risks to delivery. The delivery of the action plans will form part of the ICB oversight framework. This will include supportive actions to ensure:

- The delivery of the key actions in each of the action plans.
- The impact of the delivery.
- The mitigation of key risks and management of issues.

Feedback from a wide range of partners has informed the final version of the plan, including a response from NHS England on meeting the legal duties of ICBs.

Delivery of the plan will be overseen by the ICB Executive Committee. The Committee will receive a document setting out the deployment programme for the plan in January 2024.

To demonstrate the commitment of the wider NHS partners, the plan will include a joint signatory from the ICB and the Provider Collaborative arrangements when published.

Recommendation/action required

The ICB Board is requested to:

- 1. Agree any final amendments to the joint forward plan.
- 2. Approve the publication of the joint forward plan inclusive of any agreed amendments.
- 3. Agree to provide a copy of the final joint forward plan to NHS England, the integrated care partnership and each of the health and wellbeing boards (this is a requirement of the NHS England joint forward plan guidance).

Acronyms and abbreviations explained

As far as possible all acronyms and abbreviations have been explained in the plan.

Executive Committee Approval	12 September 2023.
Sponsor/approving executive director	Jacqueline Myers, Executive Chief of Strategy and Operations

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Date approved by executive director	12 September 2023							
Report author	Peter Rooney, Director of Strategy and Planning.							
Link to ICB corporate aims (please tick all that apply)								
CA1: Improve outcomes in population health and healthcare							Х	
CA2: tackle inequalities in outcomes, experience and access							Х	
CA3: Enhance productivity and value for money							Х	
CA4: Help the NHS suppor	CA4: Help the NHS support broader social and economic development							
Relevant legal/statutory issues								
The joint forward plan has been developed in accordance with the NHS England guidance.								
Any potential/actual conflicts of interest associated with the paper?		Yes		No	x	N/A		
If yes, please specify		1	Γ	1	T	ı	1	
Equality analysis comple		Yes		No	Х	N/A		
If there is an expected impact on patient outcomes and/or experience, has a quality impact assessment been undertaken?		Yes		No	x	N/A		
Key implications								
Are additional resources	required?	Delivering the plan will require the optimal use of resources across the NHS and partners, but at this stage there are no explicit resource requirements. Section 6 of the plan includes broad financial priorities.						
Has there been/does there be appropriate clinical in		Yes, through the clinical representation on each of the ICS clinical networks and workstreams, and place arrangements, that developed the detailed action plans underpinning the plan.						
Has there been/does there be any patient and public involvement?		Yes, where this is in place as part of the development of the detailed action plans underpinning the plan and through the engagement phase on the earlier draft.						
Has there been/does there be partner and/or other sengagement?		Yes, through the arrangements for the clinical networks and workstreams, and Place arrangements and through the engagement phase on the earlier draft.						
		Further stakeholder engagement is required in the delivery phase of the plan and through the annual refresh of the plan.						